

Stryker Co - Project: Secure CAM Output Recovery

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This document was created and completed in its entirety by Durand Porter

Project Start Date:	10/18/2021 (Monday)
Display Week:	1

WBS	Task	Responsible	Start	End	Cal. Days	% Done	Work Days
1	Inventory Accuracy & Control	Larry	Wed 9/15/21	Mon 11/29/21			
1.1	Finish to sort and disposition Partial Picks	David	Mon 11/01/21	Fri 11/19/21	19	0%	15
1.2	Finish to clean up Acaso (incl. "MRB" piles, others)	David	Mon 11/01/21	Fri 11/19/21	19	0%	15
1.3	Clean Up Expiration Dates Phase I (fill in empty lines)	Chris B	Mon 11/01/21	Fri 11/12/21	12	0%	10
1.4	Clean Up Expiration Dates Phase IIa (Check overall accuracy)	Chris B	Fri 11/12/21	Mon 11/22/21	11	0%	7
1.5	Clean Up Expiration Dates Phase IIb (Determine where extensions are possible and roll out)	Chris B	Mon 11/22/21	Mon 11/29/21	8	0%	6
1.6	Finish Zone Count, physically	Larry	Wed 9/15/21	Fri 11/12/21	59	0%	43
1.7	Finish Zone count, reconciliations and adjustments	Irma	Wed 9/15/21	Mon 11/15/21	62	0%	44
1.8	Reconcile and clean up "Status Locations"	Larry	Mon 11/15/21	Mon 11/29/21	15	0%	11
1.8.1	Stand up inventory control department and re-launch cycle count program	Irma	Mon 11/01/21	Wed 11/10/21	10	50%	8
1.9	<i>[Insert Rows above this one, then Hide or Delete this row]</i>						
2	YEPI	Larry	Mon 11/15/21	Sat 1/08/22			
2.1	Draft SOP (count & reconciliation)	Jody	Mon 11/15/21	Sat 12/04/21	20	0%	15
2.2	Approve SOP (count & reconciliation)	Arthur	Sun 12/05/21	Thu 12/09/21	5	0%	4
2.3	Sign off on SOP, incl. roll forward methodology if needed	Arthur	Sun 12/05/21	Thu 12/09/21	5	0%	
2.4	Execute IT-side prep as needed (ex. Sandbox for count and environment to capture scan)	Leo	Sat 11/20/21	Sun 12/05/21	16	0%	10
2.5	Define Team (on the floor as well as ownership for prep, execution and reconciliation)	Larry	Mon 12/06/21	Wed 12/08/21	3	0%	3
2.6	Train staff on procedure (count & reconciliation)	Jody	Thu 12/09/21	Sun 12/19/21	11	0%	7
2.7	Execute YEPI	Larry	Mon 12/20/21	Fri 12/31/21	12	0%	10
2.8	Reconciliation and adjustments YEPI	Larry	Mon 12/20/21	Sat 1/08/22	20	0%	15
2.9	Alignment with RSM	Arthur		Sat 1/00/00		0%	
2.10	<i>[Insert Rows above this one, then Hide or Delete this row]</i>						
3	Process Focus & Transaction Accuracy	Irma	Mon 11/08/21	Thu 1/13/22			
3.1	Decide if we work with Amris for SOP rework	Steven	Thu 11/04/21	Thu 11/04/21	1	100%	
3.2	Approve and Launch SOP task force (there are 30 SOPs which impact inventory accuracy) (Material Handler, Warehousing, Receiving, shipping) Prioritize SOP deployment and track completion milestones.	Durand + Jody TBC	Mon 10/25/21	Thu 12/30/21	67	0%	49
3.3	Team training (CHECK WHERE WE STAND)	Durand + Jody TBC	Mon 10/25/21	Thu 1/13/22	81	0%	59
3.4	Audits (CHECK WHERE WE STAND)	Shady	Mon 11/08/21	Mon 11/15/21	8	0%	6
3.5	Fix process for hoses ? What is the issue	Tracy		Sat 1/00/00		0%	0
3.6	Fix process for tubing (suggest different locations and items for complete coils vs. short lengths + define minimum length)	Tracy	Thu 11/04/21	Mon 11/22/21	19	0%	13
3.7	Clarify whether UOM is an issue	Irma	Mon 11/22/21	Mon 11/29/21	8	0%	6
3.8	<i>[Insert Rows above this one, then Hide or Delete this row]</i>						
4	Supply Chain Management, Planning & Scheduling	Devon					
4.1	Create pareto of (i) largest and (ii) oldest Delinquencies (representing 80% of Delinquencies combined)	Devon	Tue 10/26/21	Mon 11/01/21	7	100%	5
4.2	Define requirements and establish Syteline Reporting capability to analyze "ready staus" jobs versus jobs we are waiting on material and drive analysis down to commodity and supplier Pareto within each commodity	Devon		Sat 1/00/00		0%	

4.3	Develop detailed plans by commodity to secure source of supply on gating items applying appropriate strategies: expedite, in-source, alternative souce, strategic buy, etc. Focus on Contributors to largest and oldest delinquencies per Pareto Analysis	Devon		Sat 1/00/00		0%		
4.4	Establish a risk register linking commodities / suppliers to delivery and detail countermeasures to offset risk tracking risks / opportunities with + / - (\$000). Focus on Contributors to largest and oldest delinquencies per Pareto Analysis	Devon		Sat 1/00/00		0%		
4.5	Establish monthly forecast review process including: prior months performance to plan, current month status to plan plus 6 month forecast based on material availability, labor requirements and risk assessment. Capture decisions, assumptions and action items.	Devon		Sat 1/00/00		0%		
4.6	Complete 2022 forecast including material planning, labor planning and productivity assumptions to support budget process. Focus on establishing clear output commitment for November 2021 - March 2022	Devon		Sat 1/00/00		0%		
4.7	Engage HR to establish a process aligning hiring plan with labor requirements factoring in lead time and attrition. Communicate clear headcount target for technicians and inspectors headcount for November 2021 - March 2022	Chris		Sat 1/00/00		0%		
4.8	Establish a process to maintain accurate supplier lead-times with emphasis on long-lead, short and high risk sources of supply	Devon		Sat 1/00/00		0%		
4.9	Secure accuracy of materials on BoMs (not clear if this is a real issue)	Chris B		Sat 1/00/00		0%	0	
4.10	Secure accuracy of labor standard for clean room and fabrication for all parts in backlog	Chris B		Sat 1/00/00		0%	0	
4.11	Perform analysis regarding opportunity to release partial orders to the floor (optimize utilization and customer service)	Paul	Mon 11/01/21	Tue 11/30/21	30	0%		
4.12	<i>[Insert Rows above this one, then Hide or Delete this row]</i>			Sat 1/00/00		0%	0	
5	Execution and Metrics	David S		Fri 10/15/21	Sat 1/29/22			
5.1	Put operating mechanism in place for this project . Schedule recurring status meeting for Inventory (WBS 1, 2, &3, once a week) Planning and Scheduling (WBS 4 ; twice a week), Execution (WB 5 ; frequency to be aligned with Chris), and IT (as enabler for all WBS ; twice a week)	Karim		Fri 11/05/21	Fri 11/05/21	1	0%	1
5.2	Finish Big Bang	Karim	Fri 10/15/21	Sat 11/13/21	30	0%	21	
5.3	Secure daily management in the warehouse + planning + picking	David	Mon 11/01/21	Fri 12/31/21	61	0%	45	
5.4	Secure visual management in the warehouse + planning + picking	David	Mon 11/01/21	Fri 12/31/21	61	0%	45	
5.5	Secure ergonomoy and 5S to support process adherence	David	Mon 11/01/21	Sat 1/29/22	90	0%	65	
5.6	Secure sufficiency of terminals and scanners + appropriate training	Leo		Sat 1/00/00		0%	0	
5.7	Define and roll out more stringent ERP rules (ex. no picks w/o scanner ; no hours or quality confirmation on a job if not fully and accurately picked ; etc.)	Leo		Sat 1/00/00		0%	0	
5.8	Define and roll out metrics and develop exception reports	David	Wed 12/15/21	Thu 1/13/22	30	0%	22	
5.9	Roll out "daily flash report" like at Consolidated Aerospace	Arthur + IT (B Kim TBC)		Sat 1/00/00		0%		
5.10	Track metric: Cycle count accuracy			Sat 1/00/00		0%		
5.11	Track metric: Material availability. Nb of jobs and \$ value of jobs in the following statuses: material available / material expected / material availability unknown / materil not available. Sorted by m			Sat 1/00/00		0%		
5.12	Track metric: Picking accuracy (completed picks / attempted picks)			Sat 1/00/00		0%		
5.13	Track metric: Revenue, nb of jobs and nb of std hours presented to the CR			Sat 1/00/00		0%		
5.14	Track metric: Revenue, nb of jobs and nb of std hours executed by the CR			Sat 1/00/00		0%		
5.15	Warehouse, Planning & Material Management staff ranking + Upgrades using Zone Count talent pool if needed	David,S		Sat 1/00/00		0%	0	

5.16	Zero tolerance for non-adherence to updated inventory transaction rules (warnings and terminations)	Chris
5.17	<i>[Insert Rows above this one, then Hide or Delete this row]</i>	

	Sat 1/00/00	0%	0
	Sat 1/00/00	0%	0